

Editorial note

The Kubota Group is taking on the challenge of solving global issues through business activities, in view of the concepts of SDGs*, the goals for world sustainable development.

* SDGs (Sustainable Development Goals website)
<http://www.un.org/sustainabledevelopment/>

The objective of this report is to provide our stakeholders with a report on the management strategies and activities of the Kubota Group from a global viewpoint in an easy-to-understand manner.



Relationship between Digest Version and Full Report Version

Digest Version: Focusing on visualization, the overall image of the Kubota Group is introduced in an easy to understand way.

Full Report Version: Detailed information disclosure centered on Kubota's business and CSR activities.

- [Digest Version\(PDF download\)](#)
- [Full Report Version\(PDF download\)](#)

Period covered by this report

January 2016 - December 2016

Note: Some entries may be outside of the terms stated above.
 In Environmental Report, "RY" stands for "Reporting Year."
 See "Calculation Standards of Environmental Performance Indicators" for details.

Boundary of the KUBOTA REPORT 2017

In principle, the entire Kubota Group is covered.

Note: Where stated, some portions cover Kubota Corporation only.

◆ Financial Report

The Economic Report contains data on the consolidated accounting based on U.S. accounting standards of generally accepted accounting principles in the United States (U.S. GAAP).

The nine months ended December 31, 2016: 172 consolidated subsidiaries and 17 affiliated companies accounted for under the equity method.

◆ Environmental Report

The Environmental Report contains the results of environmental activities carried out by Kubota Corporation as well, 172 consolidated subsidiaries and 12 affiliated companies accounted for under equity method (partial).

◆ Social Report /others

The Social Report covers social activities carried out by Kubota Corporation and some of its affiliates.

Questionnaire concerning KUBOTA REPORT 2017

We would very much appreciate hearing your impressions and opinions and thank you in advance for your cooperation.

● <http://www.kubota-global.net/report/questionnaire.html>